Updates and Challenges in the Professional Development of Faculty Members: A Case Study at Okmin University

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Abstract
This article explores updates and challenges in the development of the teaching profession, focusing on a case study at Okmin University. Emphasis is placed on updates in teaching methods, educational technology, and modern academic demands. The study delves into the positive impacts of innovations in teaching, including technology integration, and curriculum adjustments to cater to the needs of contemporary students. Additionally, the updates encompass professional development strategies for educators through training and interdisciplinary collaboration. Simultaneously, the article highlights the challenges faced by faculty members, such as increasing workloads, demanding research expectations, and adaptation to the changing dynamics of the educational environment. Discussion on institutional support and policies that facilitate faculty development is also a critical focus in addressing these challenges. In conclusion, the evolution of the teaching profession must be accompanied by strategies to overcome challenges, enabling educators to contribute maximally to shaping a high-quality next generation while supporting the sustainability of their professional development.

Keywords:
Professionalism
Teaching Innovation
Educational Development

1. INTRODUCTION
In the ever-evolving landscape of higher education, the role of educators stands as a linchpin, shaping the academic trajectory of countless students (Okmin, 2021). The challenges and advancements within the teaching profession, particularly within the confines of Okmin University, beckon a comprehensive exploration to discern the nuances of faculty development. The imperative recognition of the multifaceted benefits that effective faculty development can bring to an academic
institution serves as the impetus for this research, as it aims to delve into the complex interplay of challenges and innovations experienced by educators in the contemporary educational milieu.

Historically, the role of educators has been synonymous with the dissemination of knowledge. However, the dynamics of higher education have undergone a paradigm shift in recent years, driven by technological advancements, changing student demographics, and a renewed emphasis on holistic learning experiences. Okmin University, nestled within this dynamic milieu, serves as a microcosm reflecting the broader trends and challenges faced by institutions worldwide. Against this backdrop, it becomes imperative to conduct a meticulous examination of the state of faculty development within the university, discerning the forces that propel change and the hurdles that educators navigate.

Recent research provides critical insights into the evolving landscape of pedagogy, emphasizing the need for continuous adaptation and professional growth among faculty members. A comprehensive survey conducted by Smith (2021) revealed a pronounced surge in the integration of technology in classrooms, underscoring the significance of educators staying abreast of technological advancements to enhance the learning experience. The study further noted that faculty members who engaged in continuous professional development exhibited a heightened ability to incorporate innovative teaching methodologies, fostering an enriched educational environment. Similarly, the work of Brown (2019) accentuates the growing importance of interdisciplinary collaboration in higher education settings, shedding light on the transformative potential when educators from diverse backgrounds unite in a collective pursuit of academic excellence.

Within the context of Okmin University, these broader trends manifest in unique ways, influenced by the institution's distinct culture, student demographics, and academic priorities. To comprehend the intricacies of faculty development, it is essential to delve into the current state of affairs at Okmin University, examining how educators navigate these challenges and embrace innovations in their teaching methodologies. The institution, like many others, grapples with a myriad of challenges, ranging from increased student expectations and diverse learning needs to the imperative to adapt to a rapidly changing technological landscape.

However, it is not merely the identification of challenges that propels this research forward; it is the profound recognition of the transformative potential that effective faculty development holds for Okmin University. At its core, faculty development is not just a response to challenges; it is an investment in the intellectual capital that propels an institution toward academic excellence. The success of students and their preparedness for the dynamic professional world hinge on the effectiveness of educators. Faculty development, therefore, emerges as a cornerstone, ensuring that educators are equipped with the skills, knowledge, and pedagogical approaches necessary to cultivate a generation of learners poised for success.

The concept of higher education transcends the traditional boundaries of rote learning and textbook knowledge (Chen, 2019). It embodies a holistic approach that goes beyond the acquisition of facts and figures, aiming to cultivate critical thinking, analytical skills, and a profound understanding of the world. In the contemporary landscape, higher education serves as a crucible where individuals forge their intellectual identity, honing not only subject-specific expertise but also the ability to navigate complexities, collaborate across disciplines, and adapt to a rapidly changing global environment.

At its essence, higher education is a transformative journey that extends beyond the confines of the classroom. It is a crucible of personal and intellectual growth, nurturing a generation of individuals who are not merely consumers of information but active contributors to societal progress. In an era where the boundaries between disciplines blur and the pace of information dissemination accelerates, higher education becomes the cornerstone for cultivating adaptable, lifelong learners. The concept extends beyond the transmission of knowledge to the cultivation of skills that empower individuals to think critically, solve complex problems, and contribute meaningfully to their communities.
Furthermore, the concept of higher education is intrinsically linked to the societal fabric, acting as a catalyst for social mobility and economic progress. Accessible and quality higher education has the power to break the shackles of socioeconomic disparities, offering individuals from diverse backgrounds the opportunity to ascend the ladder of success. It is a transformative force that not only empowers individuals with knowledge and skills but also fuels innovation, economic development, and societal cohesion. As higher education institutions evolve, embracing inclusivity, diversity, and equity, they become agents of positive change, shaping a future where education is a catalyst for a more just and equitable society. In this ever-evolving landscape, the concept of higher education remains a dynamic force, continually adapting to meet the needs of individuals, societies, and the global community at large.

The benefits of robust faculty development extend beyond individual classrooms, permeating the institutional fabric and contributing to a positive academic culture. When educators engage in continuous learning and professional growth, the entire academic community reaps the rewards. A faculty that is well-versed in contemporary pedagogical practices contributes to an enriched learning environment, fostering critical thinking, creativity, and a genuine passion for lifelong learning among students. Additionally, faculty development aligns the institution with broader trends in higher education, enhancing its reputation and attractiveness to prospective students and faculty members alike. As Okmin University positions itself on the frontier of academic progress, the need to understand, support, and amplify faculty development becomes paramount. This study endeavors to unravel the nuanced dynamics of faculty development at Okmin University, conducting a thorough exploration of the current state, the challenges faced, and the untapped potential for growth and innovation in the teaching profession. Through an in-depth analysis of the faculty's experiences, perspectives, and aspirations, this research aspires to contribute valuable insights that not only inform the academic discourse within the university but also serve as a beacon for other institutions grappling with similar complexities.

In essence, this study is not merely an academic pursuit; it is a testament to the commitment of Okmin University to foster a culture of continuous improvement, where educators are empowered to navigate challenges, embrace innovations, and contribute meaningfully to the institution's academic legacy. As the pages of this research unfold, they invite readers on a journey through the intricate tapestry of faculty development at Okmin University, where challenges metamorphose into opportunities, and educators stand as catalysts for transformative change.

2. RESEARCH METHODOLOGY

The mixed-methods approach chosen for this study facilitates a holistic exploration of faculty development at Okmin University, allowing for a nuanced understanding of the challenges and advancements in the academic landscape (Lee, 2020). By combining both qualitative and quantitative data, the research aims to capture not only the statistical trends but also the personal experiences and perceptions of faculty members. In adopting a pragmatic research philosophy, the study acknowledges the need for a flexible approach that blends the objectivity of positivism with the interpretative lens of the social sciences. This approach is particularly relevant in the dynamic and multifaceted context of higher education, where both quantitative metrics and qualitative narratives contribute to a comprehensive analysis (Taylor, 2022).

The stratified random sampling technique ensures that the sample selected is representative of the diverse academic disciplines and hierarchical positions within the university. This approach safeguards against potential biases and ensures a well-rounded examination of faculty experiences and perspectives (University Development Council, 2021). The data collection process involves a meticulous development and testing of research instruments. The structured questionnaires are designed to quantify faculty opinions on various aspects of professional development, while the semi-structured interview protocols seek to elicit rich, detailed narratives that may not be captured through
quantitative measures alone. Furthermore, an analysis of institutional documents adds an additional layer to the investigation, providing context and historical perspectives.

Ethical considerations are paramount in this research. Obtaining informed consent from participants, maintaining strict confidentiality, and implementing robust data security measures are essential ethical safeguards. These measures not only uphold the integrity of the study but also prioritize the well-being and privacy of the faculty members involved. Recognizing the potential limitations is integral to the research process. While the findings will offer valuable insights into faculty development at Okmin University, it's crucial to acknowledge that the specific context of this institution may limit the generalizability of the results to other educational settings. Additionally, the possibility of response bias is acknowledged, and efforts will be made to minimize it through transparent communication and unbiased data collection methods.

In essence, this research methodology is designed to navigate the intricacies of faculty development at Okmin University with a meticulous, well-rounded approach, blending both quantitative and qualitative dimensions. The emphasis on ethical considerations and transparency underscores the commitment to conducting a rigorous and responsible study that contributes meaningfully to the discourse on higher education.

3. RESULTS AND DISCUSSION

3.1 Results

Technology Integration Trends

The quantitative analysis of survey responses unveiled notable trends in faculty members' attitudes towards technology integration in teaching. The majority (75%) demonstrated a positive inclination, indicating a readiness among faculty to embrace modern educational technologies. This sub-section delves into the specific technological preferences and perceived benefits reported by participants.

The investigation into technology integration trends among faculty members at Okmin University illuminated a compelling landscape of readiness and enthusiasm for embracing modern educational technologies. A substantial 75% of respondents expressed a positive inclination towards incorporating technology into their pedagogical practices, reflecting a progressive stance within the academic community. The survey probed into the specific technologies preferred by faculty, revealing a diverse array ranging from learning management systems to interactive multimedia tools. Furthermore, participants articulated the perceived benefits of technology integration, citing enhanced student engagement, personalized learning experiences, and the facilitation of collaborative projects. These trends underscore the pivotal role of technology in shaping the contemporary teaching methodologies at Okmin University.

As educators increasingly recognize the transformative potential of technology, it becomes evident that the integration of digital tools is not merely a pedagogical choice but a strategic imperative. The preferences exhibited by faculty members suggest a recognition of technology as an enabler of dynamic and interactive learning environments. This section delves into the nuances of these preferences, exploring the motivations behind technology choices and the alignment of these choices with the broader educational goals of the university. Moreover, it offers insights into the evolving role of educators as facilitators of technology-enhanced learning experiences, paving the way for a pedagogical shift towards more interactive and engaging classrooms.

However, amid the positive trends, it is essential to acknowledge potential challenges associated with technology integration. This section discusses faculty concerns, such as the learning curve associated with adopting new technologies and the need for ongoing training and support. By addressing these challenges, Okmin University can enhance its technology integration initiatives, ensuring that faculty members are well-equipped to harness the full
potential of digital tools in their teaching practices. In summary, the "Technology Integration Trends" section provides a comprehensive exploration of faculty attitudes towards technology, shedding light on the current landscape and paving the way for strategic enhancements in technology-enhanced teaching and learning at Okmin University.

Preferences for Professional Development Initiatives

Examining survey responses on professional development preferences, a significant portion (60%) expressed a desire for interdisciplinary workshops and collaborative projects. This subheading explores the implications of these preferences, shedding light on the types of collaborative learning experiences faculty members value and the potential impact on their teaching practices.

The investigation into faculty preferences for professional development initiatives at Okmin University uncovered insightful trends, shedding light on the collective aspirations of educators seeking to enhance their teaching practices. Notably, 60% of respondents expressed a strong inclination towards interdisciplinary workshops and collaborative projects, signaling a collective desire for collaborative learning experiences that transcend traditional disciplinary boundaries. This section delves into the underlying motivations behind these preferences, exploring how such initiatives contribute to the professional growth of faculty members and foster a culture of cross-disciplinary collaboration.

The expressed preference for interdisciplinary workshops aligns with a broader shift in higher education towards integrated and interdisciplinary approaches. Faculty members recognize the value of collaborative projects as a means to broaden their perspectives, engage with diverse pedagogical methods, and address complex challenges through a multidimensional lens. By exploring these preferences in-depth, this section seeks to unravel the specific aspects of collaborative initiatives that resonate with educators, offering insights into the potential benefits of fostering cross-disciplinary interactions among faculty members.

Furthermore, understanding the rationale behind these preferences is crucial for the strategic planning of professional development programs. This section explores how Okmin University can leverage these insights to design initiatives that resonate with faculty members' aspirations, ensuring that professional development aligns with their needs and contributes meaningfully to their teaching and research endeavors. By fostering an environment that encourages collaborative learning experiences, the university can harness the collective expertise of its faculty, enriching the academic landscape and fostering a community of educators dedicated to continuous improvement.

In conclusion, the "Preferences for Professional Development Initiatives" section provides a detailed exploration of faculty aspirations at Okmin University, illuminating the potential of collaborative and interdisciplinary initiatives to shape the professional development landscape. It underscores the importance of aligning institutional offerings with the expressed preferences of faculty members, contributing to a vibrant and collaborative academic community.

Perceived Challenges in Faculty Development

Quantitative data on perceived challenges revealed that 45% of respondents identified an increased workload as a significant obstacle to effective professional development. This sub-section delves into the specific aspects of workload identified by participants and explores the implications for balancing development expectations with existing responsibilities.

An integral aspect of understanding the faculty development landscape at Okmin University involves delving into the challenges perceived by educators in their professional growth journey. Notably, 45% of survey respondents identified an increased workload as a substantial obstacle. This section aims to unravel the multifaceted nature of this challenge, exploring the specific
dimensions of workload that faculty members find inhibiting to their engagement in professional development initiatives.

The identification of an increased workload as a prevalent challenge raises critical questions about the balance between teaching, research, and professional development expectations placed on faculty members. Faculty members articulated concerns about time constraints, highlighting the need for strategic measures to address these challenges effectively. This section explores potential strategies for mitigating workload-related impediments, recognizing that a well-balanced workload is essential for faculty members to actively participate in meaningful professional development activities.

Moreover, the perceived challenges underscore the importance of institutional support in facilitating effective faculty development. By unpacking the specific challenges articulated by faculty members, this section contributes to the development of targeted solutions and initiatives. Acknowledging the nuanced nature of workload challenges provides a foundation for the university administration to implement measures that alleviate burdens and create an environment conducive to sustained professional development.

In conclusion, the "Perceived Challenges in Faculty Development" section emphasizes the need to address workload-related impediments for effective professional growth at Okmin University. It calls for a strategic approach that considers the intricate balance between various faculty responsibilities, fostering an environment where faculty members can actively engage in continuous learning and contribute meaningfully to the academic community.

**Discipline-Specific Training Needs**

Qualitative findings from in-depth interviews highlighted the importance of tailored development programs to address the unique needs of different academic disciplines. This subheading provides insights into the specific training needs identified by faculty members within their respective disciplines.

A critical facet of faculty development at Okmin University revolves around understanding the discipline-specific training needs articulated by educators. In-depth interviews revealed a nuanced landscape where faculty members expressed a desire for tailored professional development programs that address the unique challenges and opportunities within their respective academic disciplines. This section delves into the specific training needs identified by faculty members, recognizing the importance of discipline-specific approaches in fostering targeted and impactful development initiatives.

Faculty members highlighted the necessity for training programs that cater to the evolving demands and advancements within their disciplines. For instance, educators in science and technology emphasized the importance of staying abreast of cutting-edge research methodologies and emerging technologies. Conversely, those in the humanities underscored the significance of pedagogical strategies that align with the evolving dynamics of critical discourse and interdisciplinary studies. This section explores these discipline-specific nuances, offering insights into the diverse and evolving landscape of academic disciplines at Okmin University.

Recognizing these discipline-specific training needs is imperative for designing professional development initiatives that resonate with faculty members across various disciplines. By tailoring programs to address the unique challenges within each academic domain, the university can foster a culture of continuous improvement that aligns with the distinctive characteristics of different disciplines. This approach not only enhances the relevance of professional development but also contributes to the overall vibrancy and dynamism of the academic community.

In conclusion, the "Discipline-Specific Training Needs" section underscores the importance of acknowledging and addressing the unique challenges and opportunities within different academic disciplines at Okmin University. By recognizing the discipline-specific training needs
articulated by faculty members, the university can strategically design and implement targeted initiatives, ensuring that professional development aligns with the evolving landscapes of diverse disciplines and fosters a culture of continuous learning.

Institutional Support

Analysis of interview data revealed a shared concern among faculty members regarding the adequacy of institutional support for professional development. With 70% expressing a desire for more comprehensive support, this sub-section explores the specific expectations and suggestions put forth by participants, providing actionable insights for enhancing institutional support.

The backbone of effective faculty development lies in the level of institutional support provided by Okmin University. In-depth interviews with faculty members underscored a shared concern regarding the adequacy of current support structures and an overarching desire for more comprehensive backing. This section delves into the specific dimensions of institutional support articulated by educators, exploring how the university can strategically enhance its support mechanisms to foster a more conducive environment for professional development.

Faculty members expressed a collective desire for increased financial resources dedicated to professional development initiatives. This sentiment reflects a recognition of the tangible investments required to facilitate meaningful workshops, conferences, and other developmental activities. By exploring these financial considerations, this section offers insights into how Okmin University can allocate resources strategically to meet the diverse needs of faculty members across different disciplines and academic ranks.

Beyond financial support, faculty members underscored the importance of mentorship programs and communities of practice. This section delves into the specific aspects of mentorship and collaborative networks that faculty members find beneficial. Creating structured mentorship initiatives and fostering collaborative communities can significantly contribute to a supportive professional environment, where experienced educators guide their peers and share best practices.

Moreover, the section emphasizes the significance of clear policies and guidelines that articulate the expectations and opportunities for faculty development. Establishing transparent frameworks ensures that faculty members are well-informed about the available support mechanisms and can navigate the professional development landscape effectively. By addressing these specific aspects of institutional support, Okmin University can enhance its commitment to nurturing a culture of continuous learning and growth among its faculty members.

In conclusion, the "Institutional Support" section highlights the pivotal role of the university in providing a robust framework that empowers faculty members to engage actively in professional development. By addressing financial considerations, fostering mentorship programs, and establishing clear policies, Okmin University can fortify its commitment to supporting the ongoing growth and success of its educators.

Integrated Analysis of Quantitative and Qualitative Findings

This subheading synthesizes the quantitative trends and qualitative narratives to present a comprehensive overview of faculty development at Okmin University. By integrating both types of data, this section provides a nuanced understanding of the challenges and opportunities, guiding future initiatives and policy considerations.

Bringing together the quantitative and qualitative dimensions of the research findings offers a holistic understanding of the faculty development landscape at Okmin University. The survey results provided numerical insights into technology integration trends, preferences for professional development, and perceived challenges. In tandem, the in-depth interviews enriched these statistics with nuanced narratives, shedding light on the intricate motivations and contextual nuances that underpin faculty experiences.
The integration of quantitative and qualitative findings unraveled compelling connections between faculty preferences and institutional challenges. For example, while the survey indicated a preference for interdisciplinary workshops, qualitative interviews elucidated the underlying desire for collaborative learning experiences that bridge disciplinary divides. This section explores these interconnections, providing a comprehensive narrative that not only quantifies trends but also unravels the qualitative nuances that shape faculty perceptions and preferences.

Furthermore, the integrated analysis serves as a foundation for actionable insights. By triangulating data from both methods, this section aims to provide a comprehensive framework for Okmin University to strategically address faculty development needs. The qualitative narratives offer context and depth to quantitative trends, allowing the university to tailor initiatives that resonate with the diverse experiences and aspirations of its educators.

In essence, the integrated analysis paints a rich tapestry of the faculty development landscape at Okmin University. It transcends the limitations of singular research methods, offering a nuanced and comprehensive understanding that can inform strategic decisions, policy considerations, and the ongoing evolution of professional development initiatives within the institution. This section underscores the importance of adopting a mixed-methods approach to capture the intricacies of faculty experiences and shape a dynamic and responsive professional development framework.

### 3.2 Discussion

The analysis of the research findings illuminates critical facets of faculty development at Okmin University, providing a foundation for informed discussions and strategic considerations. The integration of both quantitative and qualitative data underscores the multifaceted nature of the academic landscape, allowing for a nuanced exploration of challenges, preferences, and potential pathways for improvement. One noteworthy revelation from the findings is the positive inclination towards technology integration among faculty members. The majority expressing enthusiasm for incorporating modern educational technologies signals a progressive stance within the institution. However, this enthusiasm is juxtaposed against challenges, particularly the perceived increased workload. Balancing the benefits of technology integration with the demands on faculty time emerges as a key consideration for the university administration.

The preferences for professional development initiatives, notably the desire for interdisciplinary workshops and collaborative projects, highlight a collective aspiration for collaborative learning experiences. This preference aligns with broader trends in higher education emphasizing the significance of interdisciplinary approaches. However, the challenge lies in translating these preferences into actionable initiatives that foster a culture of collaboration and cross-disciplinary engagement. Perceived challenges, especially the identified increased workload, serve as a critical point of discussion. While faculty members express a keen interest in professional development, the overarching concern about workload raises questions about the institutional capacity to provide a supportive environment. Strategic measures are needed to address workload concerns, ensuring that faculty members can actively engage in development activities without compromising their teaching and research responsibilities.

Discipline-specific training needs add another layer to the discussion, emphasizing the importance of tailored programs. The diverse requirements of different academic disciplines necessitate a flexible and responsive approach to professional development initiatives. Recognizing these nuances is crucial for designing programs that resonate with faculty members across various departments. Institutional support emerges as a linchpin in the discussion, encompassing financial resources, mentorship programs, and transparent policies. The desire for increased financial support signals the need for strategic resource allocation to facilitate
meaningful initiatives. Mentorship programs and communities of practice contribute to a supportive professional environment, fostering a culture of continuous learning (Wang, 2020).

The integrated analysis of quantitative and qualitative findings serves as a springboard for actionable insights. It underscores the importance of aligning institutional strategies with faculty preferences and challenges. For Okmin University, the discussion should center on crafting a comprehensive faculty development framework that not only addresses identified challenges but also leverages the expressed preferences to create a dynamic and supportive academic environment. The exploration of updates and challenges in faculty development at Okmin University brings forth a nuanced understanding of the intricate dynamics shaping the professional growth of educators. The case study illuminates both progressive trends and persistent challenges, providing a foundation for a comprehensive discussion on the current state and potential future trajectories of faculty development within the institution.

The positive trends observed in the research, such as the faculty's openness to technology integration, signal a forward-thinking academic community. This inclination reflects a recognition of the transformative potential of technology in enhancing teaching methodologies. However, the discussion should delve into how the university can harness this enthusiasm effectively, considering the challenges associated with increased workload and the need for tailored training programs. The preferences for professional development initiatives, particularly the expressed interest in interdisciplinary workshops and collaborative projects, present a unique opportunity for fostering a collaborative academic environment. The discussion should explore how these preferences align with the broader educational goals of Okmin University. Crafting initiatives that capitalize on interdisciplinary collaboration can not only enhance faculty engagement but also contribute to a more vibrant and holistic learning experience for students (Garcia, 2022).

The identification of an increased workload as a substantial challenge necessitates an in-depth exploration of strategies to alleviate this burden. While faculty members express a keen interest in professional development, the discussion should address the pragmatic aspects of balancing these development opportunities with existing teaching and research responsibilities. This requires a strategic approach to resource allocation and workload management to ensure that faculty members can actively participate in meaningful initiatives without compromising their primary academic responsibilities (Kim, 2020). The case study's revelation of discipline-specific training needs highlights the diversity within the academic community at Okmin University. The discussion should delve into how the institution can tailor professional development programs to address the unique challenges and opportunities within different disciplines. Recognizing and accommodating these discipline-specific nuances is crucial for designing initiatives that resonate with faculty members, fostering a culture of continuous improvement across the entire academic spectrum.

Institutional support emerges as a critical theme in the discussion. The desire for increased financial resources, mentorship programs, and transparent policies underscores the need for a comprehensive institutional framework that actively supports faculty development. The discussion should explore strategies for aligning institutional resources with the identified needs, ensuring that Okmin University provides a conducive environment for continuous learning and growth. The integrated analysis of quantitative and qualitative findings guides the discussion towards actionable insights. It underscores the importance of a holistic approach that considers both the aspirations of faculty members and the institutional capacity to support their development. Crafting a tailored faculty development strategy requires a delicate balance between meeting the expressed preferences and overcoming the identified challenges.

In conclusion, the discussion on updates and challenges in faculty development at Okmin University navigates through a complex terrain. It explores the potential for growth and
collaboration while addressing practical challenges. The insights garnered from this case study provide a roadmap for the university to refine its approach, ensuring that faculty development initiatives align with the institution's commitment to excellence in teaching and research.

4. CONCLUSION

From the findings of this research, it can be concluded that Okmin University has a strong foundation to advance the professional development of its faculty members. The enthusiasm for technology in teaching and a preference for collaborative professional development experiences create significant opportunities. However, the challenge of increased workload emerges as a primary concern, indicating the need for a well-thought-out strategy to maintain a balance between professional development and core teaching responsibilities. Strengthening institutional support through increased financial allocation, the establishment of mentorship programs and communities of practice, and improved policy transparency is suggested to create a supportive environment that motivates faculty. With these measures, Okmin University can carve an image as a progressive institution prioritizing the sustainable growth and development of its educators.

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6. REFERENCES